

## **Session 2**

# **Contract Management – Dotting the I’s and crossing the T’s**

***Presented by***

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# Project and Contract Management

Dotting the I's and crossing the T's



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# Where does internal audit sit?

- Direct link between successful project delivery and internal audit.
  - Both are concerned with ‘What must go right?’
  - The relationship is crucial but doesn’t usually realise it’s full potential. Why?

**Anyone can hold up a mirror and tell me how ugly I am ...**



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# Getting due diligence right.

- Is there a difference between public and private sector?
  - The investment decision
  - Accountable but to who?
- Making the right decision versus the appearance of the right one.
  - Can auditing help with both?



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# Governance and control of 3<sup>rd</sup> parties

- Legally you are accountable for them.
- Their governance and control is your risk.
  - Lead by example.
  - You don't know what you don't know.
    - Effective internal audit is an opportunity for continuous improvement.
    - Sticks, carrots and consequences.



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# Effective gateways and controls

- Accountability
  - Stakeholders demand accountability.
- Risk Management
  - A balance between risk and opportunity.
- Decision Making
  - Sound oversight and governance practice guide decision making from start to finish.
- Internal Audit and ‘Line of Sight’



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# Developing meaningful metrics

- If you don't measure something, you can't change it.
- A project manager will balance schedule, budget and performance to achieve objectives and business requirements.
  - Which one is the priority?
- An effective internal audit function will help validate, challenge and interpret the data that feeds project management metrics
- Governance and controls won't be effective without the supporting data and metrics to inform decision making.



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**KEEP  
CALM  
AND  
LOVE  
INTERNAL AUDIT**



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# Questions and Answers.

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### *Note:*

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