

ORIGINS AND HISTORY OF THE INSTITUTE OF INTERNAL AUDITORS – AUSTRALIA

March 2002

The History of the Institute of Internal Auditors - Australia is a composite of articles prepared for the 40th Anniversary viz. *Origins and Formative History - Sydney Chapter 1952-67* by A.A. (Peter) Forster, *A new Era for the Chapter* by Telfer Steel, *The Sydney Chapter of IIA - Australia in the 80's* by Barry Leithhead, *44th International Conference 1985* by D. John Goodwin and material on the other Australian Chapters and the last 14 years of the NSW Branch prepared by Des Brady.

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SYDNEY CHAPTER 1952 - 2002

Early Efforts Frustrated: 1948 - 1951

The earliest reference to an expression of interest in the formation of a local Australian (Sydney) chapter is traceable to the Sydney County Council. In August 1948 J.E.C. Rawson, the SCC's Examiner of Accounts, wrote to his General Manager seeking permission to make use of the council chamber for a preliminary pre-formation conference. As the first of a number of disappointments, which prevented a Chapter being formed at that stage, permission was at first refused. That clearly was not the end of the matter because the draft circular in Mr Rawson's handwriting makes reference to the minutes of a "conference of Internal Auditors held in the Council Chambers of the SCC on 26th January 1949". There is no hard evidence that the draft document was ever issued for it bears no date, but there is some reason to believe that copies of it were mailed, and that expressions of interest were secured, during 1951, from about twenty internal auditors in the utilities industry.

Two things are clear from Rawson's memorandum to his General Manager viz, *that the intended membership group should consist only of senior officers known to be in charge of audit staffs, and that the proposal extended only to electricity undertakings*. Immediately prior to the formation of the Institute in America in 1941, Mr John Ivers of the Detroit Edison Company succeeded in the establishment of an internal auditing sub-committee in the General Accounting Committee of the American Gas Association and Edison Electric Institute. It was from that narrow base that Thurston went on to build a national body "...to nourish the infant profession of internal auditing..." (A similar event was close to occurring here in Sydney).

In the United States of America, seven of the original 24 members of the Institute in 1941 were from the utilities industry (Light, Power, Gas and Water supplies) and "six of the first fourteen presidents of the Institute were also auditors from public utility organisations" (Flesher, 1991). All of the twenty internal auditors initially interested in a Sydney chapter formation likewise were drawn from utilities or from government departments. However, only three of them joined the Chapter when ultimately it was formed: viz, Blackman, Kennelt and Laing. The others had in mind an industry conference, not a national association of internal auditors; but there were other circumstances, such as a lack of support or subsidy, that affected their attitude to the Sydney Chapter formation effort in 1952.

When the Chapter formation procedures got underway, Jack Enfield, Mr Rawson's successor, undoubtedly did his best to bring into the Chapter formation group all of that original interest group, but circumstances and the flow of events were against him so that, in the end, even he himself did not join the Chapter. It was not due to any loss of interest, because he encouraged and supported the application of Harry Kennett, a member of his staff, in his place. Kennett became one of the foundation members.

Establishment and entry costs, out of a complex of factors, caused the virtual abandonment of the Chapter formation in 1951, among them a lack of interest in

proceeding in the face of objections. In the event, neither Rawson nor Enfield took any direct part in the matter after that 1951 meeting.

Only three of the utilities industry interest group took part in the Chapter formation carried successfully the following year, after ten other newly recruited members made that possible. When Sydney Chapter was at last formed, the Institute was no longer simply an American body of professionals in the field of internal auditing, but had already attained the stature of an international association.

A similar promotional effort had been made by John Thurston, in 1941, in America. Rawson's effort in Australia, as Thurston's in America, began with an interest group drawn from the utilities industry but with the difference that his vision was limited to electricity undertakings in New South Wales. Thurston's effort started out in the same way, but quickly shifted to the concept of a national association.

Thurston himself did not think of that original association in world terms, but the Institute had become international in character within its first decade as chapters were established in other countries. First Canada, in 1944 and then England and the Philippines in 1948. These were followed, in 1951 with Chapters in Denmark, Finland, Norway and Sweden.

Sydney Chapter, in 1952, was the first in Australia and became the focal point of what was later recognised as the South Pacific Region. Through its early history, Sydney Chapter shed or transferred individuals or group of members first into local discussion groups and much later, into new Chapters.

Although there are strong similarities in the way in which the Institute and the Sydney Chapter came into being, there was one significant difference. Thurston's efforts were warmly received and actively supported but, in Australia, precisely the same proposals were greeted coldly and with open hostility from many professional (Accounting) people. The times had changed; the profession faced different conditions, different issues.

Survival in the Chapter's Early Years

The first members were all senior people and tended to regard themselves as an elite; they were markedly unwilling to encourage staff membership; they were also not seriously interested in research and development, or in expansion and growth, but content with their own privileged positions. For the same reason, they regarded Chapter meetings as a waste of time. Besides, the Chapter was small in numbers, around 20 or 30, low on funds, without an office, a habitation or a home. Employers were making heavy demands on their auditors' time and were not the least interested in this private professional activity (as it was then regarded).

For the whole of the first decade of the life of the Chapter, its affairs and its policies, were unavoidably dominated by that class of member proffered by Rawson as "desirable" ie

"...senior auditors in charge of groups of audit staff..." The Chapter formed - they were content to enjoy its services.

The Institute's maxim of: "Progress Through Sharing" embodied an obvious truth: viz, that without a more generous attitude on the part of our first members we could make little or no progress. It is not surprising meetings were difficult to organise or that attendances were sometimes poor. Another important factor was the Chapter's lack of a regular and stable arrangement for meetings. The Chapter met in a variety of places over those first years.

The work of the Thurston Foundation for Business Education and Research in 1961; the seminars that were run (the first based on the then new *Uniform Companies Act* of 1961); the funds that were generated, and the new and younger class of member attracted by the promotion of the Chapter at that time, provided the foundation for sustained growth at the end of our first decade.

That was a watershed in Chapter affairs - marking off the past, which had been dominated by the older elite, from the emerging future, under the influence - the more progressive influence - of young people. A few of the more prescient among the senior auditor group realised that it was important for the future of the Chapter for their staff to take a more active part in Chapter affairs and in Chapter development.

R. G. St Clair, for example, Chapter President 1955 to 1957, requires special mention, for his encouragement of Bruce Simmons of his staff at Unilever, who acted, first as a governor and later was elected Chapter President (1963-64). Bruce worked hard, within the Thurston Foundation, to make a success of the various seminar series and the fund raising for which they were designed. In that same period the Chapter were also being pressed by Brad Cadmus to push things along. The committee was later criticised by a visiting Institute officer for the low level of Chapter activity and relatively poor attendance at Chapter meetings. The Chapter was, nonetheless, busy taking in new members from all of the States in Australia, from New Zealand and from Christmas Island, Fiji, Indonesia and New Guinea. The committee was trying to encourage them to do what it was not doing so very well: To devote time and effort to regular discussion meetings, working on the idea of a later local Chapter formation. Chapter formation was in most cases, meeting with resistance and, in some instances, with persistent opposition from some of its own members who had joined as specialists in the field of internal auditing without shedding their earlier and prior loyalty to a body of accountants. If the Chapter was seen as competing for market share it was surely weak competition!

Time For Change

The promotional work which was made possible by employing the funds generated by the Thurston Foundation made the Institute better known, helped to promote the Chapter and, slowly, to build membership, although the numbers were still not large. The Chapter was also losing members as they moved into management positions. It was remindful of the comment of the Red Queen to Alice that "...here, you have to run very fast just to stay where you are..."

Towards the end of the 1966 Chapter year interest in Chapter activities, and the efforts of the various officers was tending to flag. It seemed that the Institute required a younger, more active, more dedicated team of officers, and an improved situation where each member of the team pulled his weight. Far too much detailed work and decision making fell to one person by default. It was time for change.

That marked the end of the first and foundational period. There were no more than 75 members at that time. Although the Chapter was on the edge of further growth and development, a lot of work had to be done to restore the Chapters former level of activity. It is only in retrospect that it is possible to assess how important that reorganisation was for the future of the Chapter.

A New Era for the Chapter and the Development of the National Institute

There was, commencing in 1967 accelerating activity undertaken by successive Chapter Boards, and as the activities grew in scope and frequency so membership increased also.

However, until the formation of the National Institute in 1986 each chapter was directly responsible to the parent body IIA Inc. in the USA and for their own administration. In 1967 there were only the Sydney and Melbourne Chapters in Australia, operating in isolation from each other. Further more, IIA Inc provided only one Region, the "Pacific Region" for the whole Pacific Basin other than the West Coast of the USA. Meaningful communication with the Regional Director of Administration at the headquarters in the USA was virtually impossible due to the geographical separation.

As the formation of official Chapters grew out of the "study groups" which had been operating in several states so the need for common targets and programs between Chapters and a national voice in respect of relations with the parent body became very apparent, but in 1967 all these problems had still to be overcome.

After Jim Laing's retirement Telfer Steel became Internal Audit Manager at AGL Co. and was elected Sydney Chapter President (1967-68).

Finding a more suitable meeting place was an immediate need so he approached the AGL Co. on the matter. Fortunately it was Company policy to support staff membership in professional bodies and through the then General Manager, Sir William Pettingell, the

Chapter acquired a permanent and spacious venue for both Board and general meetings in the Company's dining room with use of kitchen facilities – all at no cost to the Chapter. This generous arrangement continued for 12 years (until 1979) being withdrawn due to stricter security procedures becoming necessary at the Company's North Sydney headquarters where the Chapter meetings had continued, following the Company's move from its old premises in the Haymarket.

The first Chapter meeting at the AGL Co. venue was in 1967. Attendance was a mere half dozen members out of Chapter roll of 80 (keeping in mind this included some interstate and overseas members). Later, as local membership grew, a record of 98 attendees was achieved for a monthly meeting at this venue. In the four to five years that followed, the various Chapter Presidents and their Boards continued to revive and expand the Chapter activities as per directives from the IIA Inc manual. There was a continuing drive for new members as the other immediate priority and this had been given impetus by Peter Forster and the Thurston Foundation's seminars attracting an expanding audience. New members also came as result of Peter circularising 1500 Companies on membership virtues.

Following the first Regional Convention in Canberra there were calls for information on publications relating to internal audit. Charles Culberg had prepared an anthology of articles into a training manual for AGL, which in turn was published as a 42-page booklet *Guidelines for the Internal Auditor Approach* and distributed to all Sydney Chapter members and to the other Chapters.

Charles Culberg was also responsible for setting up the original Chapter library from text received from IIA Inc. When the management of the library became too much the books were donated to the Sydney City Library. The National Office is now in the process of re-establishing the library.

Early in 1982 Charles Culberg was forced to resign as Chapter Secretary due to ill health. By this time the Sydney Chapter had reached 320 members.

Chapter and Regional Growth

By 1970 there were Chapters in Sydney, Melbourne and Canberra with Brisbane well down the road to Chapter formation and a strong desire was developing to gain a greater Australian identity on the IIA Inc. scene. Mike Mooney (President 1970-71) and Telfer Steel made representations to the International Board in the USA for a "South Pacific Region" to be established in addition to the existing Pacific Region. This was readily granted in recognition of the continuing growth in membership and Institute activities in the Australasian sphere. From this time onwards Internal Regional Directorships and appointments to various special purpose International committees would be filled by persons from a much more local geographical area, having a common language, identical business and professional systems.

At the first three Regional Conferences, opportunity was taken for the current office bearers to hold an informal “Regional Meeting” to discuss topics of common interest to Chapter workings and suggest plans for inter-chapter projects. The constantly growing need for many aspects of Institute affairs to be undertaken on a unified Australian basis led to the formal structure of the Regional Committee, the first meeting of which took place at the 1977 Regional Conference on the Gold Coast. This concept became firmly established with regional Meetings being held in various States at least annually, and on vital issues, twice yearly. From 1977 the meetings were presided over by the incumbent Regional Director, other members comprising the current President and one other Board member from each chapter together with any International appointee in office at the time of the meeting. Additional Chapter Board members could attend, speak at the invitation of the Chairman, but not vote. This “unofficial” Committee functioned until the end of 1985 when, in effect, it became the Board of Directors of the National Institute from 1st January 1986.

In October 1979 Sydney Chapter became an incorporated body with Graham Paton (President 1981-82) and Telfer Steel producing the memorandum and articles. All Chapters were incorporated on 10th December 1981 as “The Institute of Internal Auditors – Australia”.

NATIONAL INSTITUTE

The next logical step was the creation of a National Institute. This had become possible by amendment to the IIA Inc. bylaws in the 1970’s but was not without considerable opposition in Australia culminating in investigation and rejection by the Melbourne Board in September 1982. Eventually following secret ballots in all Chapters the “Yes” case was carried. The Articles were revised by Telfer Steel, Graham Paton and Jim Eldridge and approved by Corporate Affairs in the second half of 1985 and approved by a Special General Meeting in Melbourne in October 1985. The Articles were immediately approved by IIA Inc. and ratified by the IIA Inc Board with effect from 1st January 1986.

NATIONAL PRESIDENTS

YEAR	PRESIDENT	STATE
1986	B Leithhead CIA	NSW
1986-1988	K Mann	WA
1988-1990	S Newey	VIC
1990-1991	B Cruse	QLD
1991-1994	P Willey	WA
1994-1996	R N McDonald CIA	QLD
1996-1998	C R Norris	VIC
1998- 2001	M J Parkinson CIA	CNB
2001-	W Middleton	NSW

THE NSW BRANCH – TOWARDS 50 YEARS

The 1980's and early 1990's saw major changes in the development and administration of both the NSW Branch and the National Institute.

The Government Internal Audit Group (GIAG) represented State and Federal internal auditors and they had been running training for their auditors successfully for some time. The Institute relied heavily on Chartered Accounting firms for training for their members. Many of the early GIAG initiatives resulted from the efforts of Margaret Campbell and when GIAG merged with the Institute a new training program was developed and the profession emerged with a stronger, united voice.

NSW developed an education program out of the GIAG Training Scheme made up of basic, intermediate and advanced courses. This program continued to improve in content as well as acceptance in the internal auditing community. Seminars such as the one organised at the Hilton with Senator Margaret Guilfoyle (Chair of the PAC) as keynote speaker supplemented this program. By the second half of 1983 the Sydney chapter organised 12 workshops of 2, 3 and 4 day duration.

The Chapter also played a pivotal role in the development of the *Section 11* of the *Audit Act* in 1982.

In the late 1970's John Goodwin (President 1978-79) prepared and argued the Sydney bid to host the 1983 International Conference. We just missed out to Israel who had the support of Henry Kissinger. Later, with John Nelson (President 1982-83) we won the right for the Sydney Chapter to host the 1985 Conference. A fantastic honour and the first time the Conference was held in the Southern Hemisphere. Four years of hard work started from which John, and his small team emerged victorious, exhausted and exhilarated. The Sydney Conference was a magnificent achievement, second only in size to Chicago (falling short by five delegates), speakers from 11 countries and delegates from 32 countries including China for the first time. The program contained 48 topics in seven streams, 18 never having been addressed before by the Institute. The opening address was by His Excellency, The Governor General, Sir Ninian Stevens, the first time a head of state had opened an Institute Conference. Entertainment included an international Symphony Concert at the Sydney Opera House and an Australian night at the Rocks.

The National Institute, announced at the International Conference and commenced from the 1st January 1986 suffered early growing pains attempting to manage the Institute through the National Board meeting regularly in alternating capital cities. The membership system had been outsourced to a private Canberra company. NSW had been operating for many years with a part time office managed by Jill Rayner, initially out of her home in Clontarf and then, out of space provided by John Nelson in his accountancy practice in Mosman. NSW had developed its own computerised membership database.

It was clear that changes to national administration were required and, following attempts to control costs, the National Board decided in 1988 to set the Institute on a more professional footing by creating a joint National/NSW office with full time staffing.

While there was general consensus that this was a progressive move it had been approved nationally without consultation with the NSW Board or the affected staff. In particular the "retirement" of the National Secretary, Telfer Steel left many disappointed NSW members.

The initial joint office was set up in the Pymble home of Stella De Vulda, who was experienced in marketing professional societies. Annette Dearing was employed to provide the administrative support. While there was no doubt that the IIA-Australia required intensive marketing, most of the new office resources were devoted to managing the new national membership system developed by Wilf Van Emmerick (Treasurer for Sydney Chapter, foundation National Treasurer and Treasurer for the International Conference) and the NSW education program. Stella decided that she needed a different direction. The Institute leased a first floor office in commercial premises in Chatswood in early 1990 with Annette Dearing filling in as office manager supported by Cheryl Djulic. Ted Lesh was appointed in early 1991 as National Office Manager, with Annette supporting the NSW Branch.

The NSW Branch continued to thrive during the late 1980's, early 1990's. Membership had risen from 500 in December 1986 to 600 in December 1990. The Branch ran 20 in-house training courses in the 1989/90 year with 350 attendees and generated substantial income for the Institute. The Branch activities had expanded to such an extent that an Executive Committee, comprising the President, two Vice-Presidents, Past President and Treasurer, was formed to streamline branch administration through the NSW Board. Other NSW initiatives included Board approved annual business plans; support for a Newcastle members sub-branch as well as its own monthly meetings, which, after dropping the nominal charge and providing after meeting refreshments, were attracting up to 50 attendees consistently; member dinners for changeover of office bearers; annual Christmas cruise or similar function and an annual joint IIA-Australia/EDPAA dinner. The ASA offices were still used for members meetings, Board meetings and training courses.

At this time moving the National Office to Canberra was considered, mainly for symbolic reasons (as well relatively cheap accommodation). This did not proceed because of the economies of the joint office coupled with the expanding NSW Branch education program and its considerable revenue generating capabilities.

Annette Dearing left for overseas in late 1991 and Sarah Rex took over NSW administration with the planning for the 40th anniversary of the NSW Branch and the Institute well advanced. The 40th Anniversary Conference held in 1992 was chaired by John Holmes (President 1990-91) and was a resounding success generating in excess of \$50,000 profit for the Institute (It was run entirely by the members and staff of IIA-Australia). A 40th Anniversary magazine was produced by a Committee chaired by Des Brady (President 1989-90) and produced a small profit, as well as opening the way for the National magazine. There was also a cocktail party held for past presidents. Membership had reached 700 by the close of our 40th year. Throughout 1992 the Branch prepared

submissions and gave evidence before the NSW Public Accounts Committee on Internal Audit. This culminated in the 1993 PAC report and was instrumental in elevating the status of internal auditing in NSW Departments and Agencies.

1993 was to prove another momentous year for both the NSW Branch and the National Institute. The Branch presented more than 20 courses as well as six supplementary half-day courses and four in-house programs at member workplaces. Following the success of the 40th Anniversary Conference, the first annual NSW conference was held. In February the office was moved from Chatswood to new premises on the 10th floor of the Picadilly Centre in Pitt Street Sydney. This enabled the NSW Branch to run training and conduct member and board meetings at its own premises, as well as provide increased member support through more direct access to the staff, library and research facilities. At the end of 1993 Sarah Rex departed.

David Abba was appointed as the first Executive Director for the Institute in early 1994 with independent support for the NSW Branch discontinued. David came with a wealth of experience having run the NSW Chamber of Commerce for 11 years amongst other notable achievements, and despite concentrating on national matters, the office continued to provide the level of support required for the NSW Branch. The host of new member services introduced during 1994/95 including a professional appointments service, technical hotline, member discounts on cars, hotels and travel, IIA Credit Card as well as a greatly enhanced profile in the media. The national magazine was elevated to a worthy companion to the *Internal Auditor* (at no cost to the members). The combined impact enabled the NSW Branch to continue its rapid growth and by December 1995 member numbers reached 801. Education programs continued to thrive and the CIA program started to make some notable progress (WA was still the driving force behind the CIA program).

The accommodation in the Picadilly Centre was expanded in 1996 but the economic climate was changing, downsizing was becoming all too familiar and outsourcing was starting to impact, particularly in the government area. Membership increases started to slow and revenue started to drop. David Abba left at the end of year and was replaced by Richard Choy who almost immediately introduced financial reforms to reverse cost blowouts and revenue declines. Despite the doom and gloom the NSW Branch managed to peak at 838 members at the close of 1997. The education program ran 28 courses plus half-day courses, which generated in excess of \$44,000 profit for the Institute. The CIA program continued to do well. SOPAC '97, in Sydney, was attended by over 350 delegates, with a net return of \$100,000. Sub Branches were operating in Newcastle, Wollongong and Parramatta.

Richard Choy resigned in 1998 and was replaced by the current Executive Director, Christopher McRostie. Christopher continued to address revenue decline, involving a need to cut costs by staff reductions, a reduction in the lease costs and other overheads. In NSW, despite a continued expansion of member services, including lunches for targeted Internal Audit executives, monthly meetings of audit managers and an expanded and diversified education program, membership declined in NSW between 1998 and

2002, dropping back to approximately 700 with similar declines nationally (with the major exception of Queensland). The office and boards are working hard to reverse this trend. It is hoped that as NSW provides only its second National President (Barry Leithhead in 1995 and now Bill Middleton), Sydney SOPAC 2002 approaches and the planning proceeds for the next International Conference scheduled for 2004 in Sydney, this will be the start of the next golden age for the Branch similar to that which followed the 44th International Conference in 1995.

There are too many names to mention all individually from the various Boards, Committees and membership who have made tremendous voluntary contributions to the success of the last 50 years of the Branch and the Institute. The contributions of both Ted and Jill Lesh who retired from the office at the end of 2000 will be sorely missed and it is with sadness the passing of David Abba, following minor surgery, is noted in December of 2000.

SYDNEY CHAPTER/NSW BRANCH PRESIDENTS/CHAIRMEN

YEAR	PRESIDENT	YEAR	PRESIDENT	YEAR	PRESIDENT
1952-55	J.H. Blackman	1973-74	B. M. Howard	1986-87	R.D. Halverson
1955-58	R. J. St Clair	1974-75	G. Smith	1987-89	T. Graham
1958-59	J.J. O'Connor	1975-76	H.L. Spencer	1988-90	D.R. Brady
1959-61	A.G. Anderson	1976-77	P.F. Needham	1990-91	J.M. Holmes
1984-85	R.J. St Clair	1977-78	D.K. Peel	1991-92	G. Skeates
1962-63	A.A. Forster	1978-79	D.J. Goodwin	1992-93	W. Middleton
1963-64	B.L. Simmons	1979-80	K.J. Hulme	1993-94	J. O'Driscoll
1964-65	P.V. Woodford	1980-81	W. Bransom	1995-96	R.W.A. Patterson
1965-67	A.A. Forster	1981-82	G.C. Paton	1996	D.J. Lawler
1967-68	T.N. Steel	1982-83	J.L. Nelson	1997	R.J. McVicar
1969-70	R.C. McCoy	1984-85	R.J. King	1998	A. Pang
1970-71	M.J. Mooney	1984-85	W.F. Thompson	1999-2000	J. Medhora
1971-72	H.K. Childs	1985-86	B.S. Leithhead	2001	P.R. Apps
1972-73	H.W. Davies			2002	E. de Haas

MELBOURNE CHAPTER/VICTORIAN BRANCH 1961-2002

The Melbourne Chapter was formed following a meeting held on the 6th October 1961. There were 15 attendees and 6 apologies. All had applied for membership or were members of the Sydney Chapter and would be applying to transfer to the new Chapter.

The foundation Board was R.T. Sexton – President, J. Lindsay – Vice President, J.D.M. Reid – Secretary, J.W.B. Draper – Treasurer, M.B. Mathews – Governor, R.S. Buzolich – Governor. Mervyn Mathews had the unique distinction of also being a foundation member of the Sydney Chapter.

The Chapter was formally approved by IIA Inc on the 2nd November 1961 and the first meeting following approval was held at 5 pm Friday 3rd November 1961 in the S.E.C conference room, Royston House. The guest speaker was Mr. J. Vernicks, a lecturer from R.M.I.T. Sir Alexander Fitzgerald delivered the Melbourne Chapter inaugural address.

The following are some highlights of the Melbourne Chapter, particularly of the early years.

- September 1962, Brad Cadmus, Managing Director IIA Inc for the previous 15 years, addressed the Melbourne Chapter at The Royal Society of Victoria Theatre.
- October 1971, Robert L. Richmond IIA Inc President (1971-72) spoke at the 10th Anniversary Chapter Meeting, the topic 'Achieve Professional Identity'. There was a record attendance of 43 members and 22 guests.
 - Membership at November 1971 stood at 90.
 - 16-18 March 1973, 2nd Regional Convention held in Melbourne at the National Mutual Centre Theatre. The convention cost was \$18 including the banquet. Guest speaker at the banquet was Mr. J.F. Rich Director and Executive General Manager BHP.
 - 2nd Joint Board meeting (Brisbane, Sydney, Melbourne and Canberra) held in conjunction with the Convention 16th March 1973. Discussions include need for uniform fee structure (Brisbane was \$20, Melbourne \$20, Sydney \$20 for single membership with additional employee membership \$12 with only one magazine and Canberra \$25 for single membership or \$25 for 2 memberships when paid by Department with only 1 magazine). Discussions on CIA certification continued on from the 1st meeting in Canberra in 1971.
 - May 1976, Membership reaches 173. This was the only time in 50 years that Sydney (168) relinquished the role of the largest Chapter.
 - June 1974, Alan Glenn elected Regional Vice President South Pacific Region.
 - July 1974, the *Commonwealth Professional* had an article advising the election of Brian Morrison as the first Commonwealth Public Servant as President of the Melbourne Chapter.
- October 1976, *Members Handbook* issued.

- 4-7 March, 1979 5th Regional Convention held in Melbourne. There were 383 registrations and net profit exceeded \$1000. The guest speaker at the Convention banquet was Mr. J.C. Trethowan, Chairman of the State Electricity Commission Victoria.
- May 1982, membership 364.
- September 1982, the Melbourne Board unanimously rejects proposal to form National Institute.
- October 1983, first graduates (Internal Auditing Diploma) from R.M.I.T.
- March 1984, decision to cease publication of the Chapter magazine, *The Melbourne Bulletin* on economy grounds.
- April 1984, Mentoring scheme introduced.
- May 1985, Jim Eldridge nominated for International Secretary of IIA Inc.
- July 1988, Jim Eldridge elected Senior Vice Chairman of the Board of Directors IIA Inc. The highest level reached by an Australian, to this point.
- November 1988, first Issue of new Chapter magazine *Auditopics*.
- Stuart Newey first Melbourne Chapter member to be elected National President (1988-90).
- 2-5 March 1993, 12th South Pacific Regional Convention held in Melbourne at the Radison President Hotel. Convention Chairman was Gordon Bryant and John Flaherty, International Chairman IIA Inc. was a keynote speaker.
- Richard Norris is the second Victorian member to become National President 1996-1998.
- Membership is currently 364.

MELBOURNE CHAPTER/VICTORIAN BRANCH

PRESIDENTS/CHAIRMEN

YEAR	PRESIDENT	YEAR	PRESIDENT	YEAR	PRESIDENT
1961-63	R.T. Sexton	1973-74	D. Graham	1984-85	G. Bryant
1963-64	J.J. Lazberger	1974-75	J.B. Morrison	1985-86	E. McKinstry
1964-65	R. Brownlee	1975-76	R. Anderson	1986-87	J. Bartley
1965-66	G. McIntyre	1976-77	A. Hobbins	1987-88	S. Newey
1966-67	M. Mathews	1977-78	C. Haslam	1988-90	K Yelland
1967-68	R. Fotheringham	1978-79	R.J. Mitchell	1990-92	G. McCracken
1968-69	A. Glenn	1979-80	G. Bryant	1992-95	R. Norris
1969-70	A. Schieber	1980-81	V. Schultz	1996-98	C. Mathews
1970-71	J. Eldridge	1981-82	A Windmill	1999-00	S. Halley- Wright
1971-72	L. Bray	1982-83	R. Ferdinands	2001	W. D. Wells
1972-73	R. Ness	1984-85	R. Dedlefs	2002	J. Jansen

CANBERRA CHAPTER/BRANCH 1970-2002

Canberra became the third Australian Chapter on 7th December 1970, 18 years after the formation of the Sydney Chapter. The Chapter was unique in as much as all foundation members were Internal Auditors in the Commonwealth Public service.

The Foundation Board consisted of L. Fraser – President, R.A. Cummins -Vice President, G. Laube – Secretary, W. Koller –Treasurer and S. Brooks – Governor.

The new Chapter immediately threw all its energy into promoting the first Regional Convention to be held in Canberra. The Convention was held over 19-20 March 1971 at Brassey House. Mr Telfer Steel, Regional Vice President gave the opening address and speakers included Mike Mooney and Ron McCoy from Sydney Chapter and Jim Eldridge, R. Fotheringham and L. Bray from Melbourne Chapter. Dinner on the Saturday night attracted 100 people with guest speakers The Honourable Les Bury, Federal Treasurer and Mr. L. Farmer Assistant Auditor-General for the Commonwealth. Some interesting statistics from this first Convention include the cost of the Convention (include Convention dinner) \$12 and accommodation at Brassey House \$6.50 per night single and \$10.50 double in self contained suites with full breakfast.

The first Regional meeting of Boards (Sydney, Melbourne and Canberra) was held in conjunction with the Convention on 19th March 1971. The agenda covered detail relating to the Convention and arrangements for liaison between the Chapters. It was agreed that Conventions would be biennial and proposals for Charter options and the CIA program were discussed. The first tentative discussions on a National Institute also surfaced.

Some Chapter highlights, particularly for the early years were as follows:

- Membership in May 1975, numbered 34.
- 18 October 1976, Special Members Meeting addressed by the Auditor-General, Mr Steele Craik and the Honourable D.M. Connolly, Chairman of the Joint Parliamentary Accounts Committee.
- 1980, Frank Bowles first successful CIA candidate by examination.
- 1983, 7th South Pacific Regional Convention held in Canberra, with Larry Sawyer as the keynote speaker. The Honourable Chris Hurford, Minister for Housing gave the opening address.
- 15th Anniversary celebrations. Membership increases from 82 in December 1985 to 146 in December 1986. Canberra Chapter receives a wall plaque celebrating third place Internationally for membership increases. Microcomputer user group formed.
- 1987, *PC Taming* issued (Joint IIA/EDPAA venture). Followed up by training courses, LAN Taming.
- 5th August 1992, the *Frank Bowles CIA Award* is approved. The award is for a student undertaking the Monash Graduate Certificate in Internal Auditing.
- 1994, Michael Parkinson receives the "Certificate of Excellence" for his performance as a CIA candidate internationally. This is a first for Australia.

- South Pacific and Asia Conference held at the national Convention Centre on 1-4 March. Senator John Watson, patron of the Canberra Branch opened the Conference. Michael Parkinson was Conference Chairman.
- 1999-2000, Michael Parkinson, first member from Canberra Chapter elected as National President.
- Current membership for the Chapter is 117.

CANBERRA CHAPTER/BRANCH

PRESIDENTS/CHAIRMEN

YEAR	PRESIDENT	YEAR	PRESIDENT	YEAR	PRESIDENT
1971-72	L. Fraser	1979-80	F. Bowles	1987-89	V. Burns
1972-73	R.A Cummins	1980-81	W. Lawrence	1989-91	G. Lillicrap
1973-74	B.R Crisp	1981-82	W. Turk	1991-92	J. Tyler
1974-75	G. Laube	1882-83	H. Cuerden- Clifford	1992-95	M. Winford
1975-76	K. Stafford	1983-84	W. Turk	1996	F. Geysen
1976-77	B.R Crisp	1884-85	D. Barton	1997-98	M. Harris
1977-78	S. Brookes	1985-86	M. Harris	1999	G. McNamara
1978-79	W. Lawrence	1986-87	F. Bowles	2000	P. Pearson
				2001-02	N. Robertson

BRISBANE CHAPTER/QUEENSLAND BRANCH 1972-2002

The origins of the Brisbane Chapter date back to late 1970 and relate to six Sydney Chapter members residing in Queensland. Of this group, Maurice Cook (Chapter President 1975/76) set about determining whether enough members could be found (15 were required) to form a Brisbane Chapter. In January 1971 Maurice obtained details of the other five members on the Sydney books and during February met, in Canberra, with Bob Fotheringham and Alan Glenn from the Melbourne Chapter Board who were keen to assist him in his endeavours.

Alan became Regional Vice president for the South Pacific in June and, through Bob, provided a list of another 15 potential Queensland members. All were contacted and interest was expressed from 11 potential members. After a series of meetings with Ron Creber (TAA), Maurice arranged a meeting for 1 December 1971 at the TAA conference rooms with 21 potential members. This resulted in 17 "applicants" supporting the formation of the Chapter and an interim board was elected with Tom Lwin as President, Bill Marsden as Vice President, Maurice Cook as Secretary, Pat McKenna as Treasurer and Ambrose McCreath as Governor.

There were administrative delays and it was not until the 15th May 1972 the Brisbane Chapter was formally approved by IIA Inc.

Some of the highlights, particularly from the early years, include:

- First AGM on the 26th May 1972 attended by 16 members and 3 visitors. Membership now stood at 22.
- First Newsletter issued on 15th March 1972.
- Regular monthly meetings commenced on 7th July 1972 and were held on the first Friday of the month in the TAA Conference Room.
- CIA certificates (based on experience rather than by examination) were awarded to eight Chapter members at a function held on 19th December 1973. Certificates were presented by Sir Gordon Chalk who also agreed to accept an honorary membership at this meeting.
- Membership stood at 37 by October 1974.
- November 1975 saw the successful bid for the 1977 Regional Convention. Maurie Cook was appointed Chairman of the Convention Committee.
- June 1976, Gail Coxon from Telecom becomes first female Chapter member.
- Ralph Neale appointed Regional Vice President (South Pacific) June 1976.
- Fourth biennial Regional Convention held on the Gold Coast from 11-13 March. There were 214 delegates and spouses in attendance and honoured guests included Sir Gordon and Lady Chalk, Sir Bruce Small, Sir James and Lady Foots and Sir James Sewell.
- A Lawrie Strange article "Spotlight on the marketing function," published in the *Internal Auditor* October 1977 received special commendation at the 37th International Conference in San Francisco June 1978 (this article first saw light of day at the Gold Coast Convention).
- Membership March 1979 stood at 98.
- Monthly meetings changed to first Monday of the month and were held at the S.E.Q.E.B facilities from mid 1979.
- Official newsletter changes to *Share*, a name adopted from the Institutes motto, from August 1979.
- *Members handbook* issued November 1979.
- 1st March 1981 the Chapter is incorporated into a company limited by guarantee. The inaugural Annual Report Awards were also announced.
- Special 10th Anniversary functions held on 26 May 1981.
- Membership reaches 160 in December 1984 with the Chapter placed second in its category for membership increases internationally.
- 28-31 May 1989 the South Pacific Regional Convention held on the Gold Coast at Jupiter's Casino. Brian Cruse was the Convention's Chairman and Senator John Stone a controversial keynote speaker.
- Twinning agreement between San Jose USA and Brisbane Chapter formalised at the 51st International Conference June 1992.
- 9th November 1994 declared "Internal Auditor Day" in the form of a breakfast meeting, which were to become regular Brisbane functions.

- 16-19 June 1996 National Conference on the Gold Coast. Bob Overall was the Conference Chairman.
- South Pacific and Asia Conference held 27-29 March 2000 at the Brisbane Convention and Exhibition Centre. Howard Johnson C.I.A, Chairman of the Board of the International Institute of Internal Auditors was a keynote speaker. Robert Forbes CIA was the conference Chairman.
- Bob McDonald CIA is the Senior Vice Chairman of the IIA Inc Board.

The Brisbane Chapter, now the Queensland Branch, is the third largest Branch with 264 members. It continues to thrive and delivers programs such as the *Annual Report Awards* and *Twining* which are unique to the Queensland Branch.

BRISBANE CHAPTER/QUEENSLAND BRANCH PRESIDENTS/CHAIRMEN

YEAR	PRESIDENT	YEAR	PRESIDENT	YEAR	PRESIDENT
1972-73	T. Lwin	1980-81	D. Lardner	1988-89	B. Cruse
1973-74	B. Marsden	1981-82	W. Henderson	1989-91	P. Clarke
1974-75	R. Neale	1982-83	D. Sanderson	1991-93	R. McDonald
1975-76	M. Cook	1983-84	J. Bell	1993-95	R. Coffey
1976-77	C. De Souza	1984-85	P. Heaslop	1996	S. Steele
1977-78	B. Gallagher	1985-86	G. Smith	1997-98	B. Peters
1978-79	R. Field	1986-87	P. Hay/B.	1999-00	R. Forbes
1979-80	E. Johnston	Cruse 1987-88	B. Cruse	2001-	M. Harris

PERTH CHAPTER/WESTERN AUSTRALIAN BRANCH 1975-2002

Perth became the fifth Australian chapter on the 13th February 1975. There were 17 approved members (including a transferee from Melbourne Chapter) and five guests. Brian Bohan was elected foundation Chapter President. IIA Inc. granted approval 9th May 1975.

Chapter milestones:

- September 1975, first edition of the Chapter newsletter *Appraisal*.
- 1975, Annual seminar held for the first time.
- 30 April 1976 membership increase of 140%. First in the world in their category.
- 2nd December 1976, Perth Chapter holds joint meeting with the Australian Society of Accountants.
- 1977-78, Perth receives an award from IIA Inc. for a 40% membership increase. Membership stands at 69 in December 1978.
- 1981, South Pacific Regional Convention held in Perth.

- Membership increases to 163 by April 1985.
- 1987-88, Ken Mann first Perth member as National President.
- 1993, Glen Laslett and the Perth Chapter started a major drive for CIA accreditation and continue to lead the way with numbers of successful candidates.
- 1991-94, Peter Willey second Perth member as National President.
- 1994, National Convention held in Perth.
- 2001, Inaugural *Brian Bohan Memorial Award* to Rod Broughton for service to the Institute.
- Current membership for the Branch is 157.

PERTH CHAPTER/WESTERN AUSTRALIA BRANCH HONOUR ROLL

PRESIDENTS/CHAIRMEN

YEAR	PRESIDENT	YEAR	PRESIDENT	YEAR	PRESIDENT
1975-76	B. Bohan	1983-84	R. Broughton	1993-94	G. Laslett
1976-77	M. Applebee	1984-85	P. Solomon	1994-95	B. Plester
1977-78	D. Eggers	1985-86	N. Smith	1995-96	K. Lingard
1978-79	G. Barker	1986-87	K. Mann	1997	M. Toogood
	1984-85J. Weber	1984-85S. Price		1998	K. Lingard
1980-81	J. Elbery	1984-86P. Willey		1999-00	M. Toogood
	1984-86J. Reed	1989-90 R. Broughton		2001-02	K. Bateman
1982-83	J. Burgess?	1990-92 D. Fulgrave			

ADELAIDE CHAPTER/SOUTH AUSTRALIAN BRANCH 1978-2002

The first attempts to form an Adelaide Chapter date back to 1970 but were to prove unsuccessful. The Chapter was eventually formed at a meeting on 7th December 1978 at the GPO Adelaide with 15 members in attendance (most being transfers from the Melbourne Chapter). Gordon Robertson was elected President, Ron Lambert Treasurer and Clive Elms Secretary. Approval by IIA Inc, 8th March 1979.

Some Chapter highlights include:

- 9th November 1979, 1st education seminar *Management Realities of the 1980's - You and the Computer*.
- Membership increased to 66 by September 1980 resulting in a monetary reward by IIA Inc for Adelaide as the fastest growing Chapter.
- Membership reaches 80 by May 1984.
- 1987, the 8th South Pacific Regional Convention (first as a National Institute) was held in Adelaide. Bill Dand was the Convention Chairman.
- Current membership for the Branch is 111.

ADELAIDE CHAPTER/SOUTH AUSTRALIAN BRANCH

PRESIDENTS/CHAIRMEN

YEAR	PRESIDENT	YEAR	PRESIDENT	YEAR	PRESIDENT
1984-85	G. Robertson	1985-86	J. McKay	1993-95	C. Ostler
1980-81	B. Dand	1986-87	A. Buckingham	1996-97	D. Llewelyn
1981-82	R. Lambert	1987-88	G. Lane	1998-99	S. Kelly
1982-83	R. Grbin	1988-89	R.L. James	2000	G. Weeks
1983-84	I.R. Israel	1989-91	A. Buckingham	2001-02	I. Painter
1984-85	D. Trigar	1991-93	P. Hood		

HOBART CHAPTER/TASMANIAN BRANCH 1981-2002

Little is known of the formation meeting other than it was attended by 22 members; 15 on transfer from Melbourne Chapter and 7 applications for new membership. Foundation President was D. B. Churchill, Secretary was K. Rylands and Treasurer R. Stevens.

The Chapter was formally approved by IIA Inc on 25th March 1981.

Membership had slowly climbed to 28, by May 1985, but the undoubted highlight of the Chapter's 20-year life was the 1995 South Pacific Regional Convention held at the Wrest Point Casino 16-19 May. There was considerable trepidation at National level on the wisdom of holding the Convention in Tasmania, given its low membership numbers but it was an overwhelming success, with excellent attendance figures, solid program and the best financial outcome to date. Dennis Greenwald was the Convention Chairman and William G. Bishop III President of IIA Inc. was a keynote speaker.

The Tasmanian Branch currently has 37 members

HOBART CHAPTER/TASMANIAN BRANCH

PRESIDENTS/CHAIRMEN

YEAR	PRESIDENT	YEAR	PRESIDENT	YEAR	PRESIDENT
1980-81	D. Churchill	1985-86	K. Rylands	1990-92	I. Aziz
1981-82	K. Rylands	1986-87	H. S. Oh	1992-97	D.C. Greenwald
1982-83	R. Stevens	1987-88	R. Groenwold		

1983-84 P.T. Haley 1984-85 B.S. Foster	1988-90 A. Wright	1998-99 D. Smith 2000-02 M. McWilliams
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NORTHERN TERRITORY BRANCH 1998-2001

The Northern Territory was the last State/Territory to form a Branch following a meeting on 22nd July 1998. The foundation Board was B. Trinne – President, B. Brown - Vice President, L. Harley – Treasurer, B. West – Secretary, P. Vivian - National Director.

NORTHERN TERRITORY BRANCH

PRESIDENTS/CHAIRMEN

YEAR	PRESIDENT
1998-99	B. Trinne
2000	V. Burns
2001	A. Cox

Vince Burns is the only person to have served as President of two Branches, Canberra and Northern Territory. Unfortunately the Branch closed in October 2001, 26 members being deemed not viable.